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## **The Effect Of Competency And Organizational Culture On Employee Performance At Serpong M-Town Signature Apartment**

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### **ABSTRACT**

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This study aims to investigate the influence of competence and organizational culture on individual performance in an organizational context. Strong competence and positive organizational culture are considered important factors in achieving superior performance in various work environments. This study uses a quantitative research method by collecting data through questionnaires distributed to employees at various levels in an organization. Data analysis techniques used include regression analysis to identify the relationship between competence variables and organizational culture on performance. The results of the study indicate that individual competence has a significant influence on their performance in the organization. The higher the level of competence, the higher the individual performance. In addition, a positive organizational culture also plays an important role in improving employee performance. Organizations with a culture that supports innovation, collaboration, and individual development tend to have better performance. This study has important implications for organizational management in human resource development and organizational culture management. Recognizing the importance of competence and positive organizational culture can help organizations improve their employee performance and achieve their strategic goals.

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### **INTRODUCTION**

The development of technology in the field of apartment management from time to time is growing rapidly. Apartment managers must be able to adapt to today's technological advances towards digitalization in order to compete optimally by increasing effectiveness and efficiency for the comfort and safety of apartment residents in Indonesia. The property management industry has undergone a significant transformation in recent years with the evolution from traditional to digitalization. This transition brings benefits to increase efficiency.

The role of technology-based management has changed and simplified the process that was previously time-consuming and manual, now it has been replaced by the advancement of digital-based technology. By adopting technological advances that optimize routine tasks can reduce staff needs and can help optimize predictive maintenance by monitoring in real time and can reduce the impact of major repair risks and can minimize overall maintenance costs.

The role of human resources is very important in terms of implementing technological advances and implementing SOP (Standard Operational Procedure), in accordance with the objectives of the company and to achieve it, there needs to be human resource utilization activities. Competent human resources can improve the quality of equipment maintenance and repair so that in this case it can also increase cost efficiency that has the potential to incur large costs.

This challenge must also be responded well by the apartment management organization to improve the resources owned, both capital, work facilities, work environment, work methods, and human resources in an effort to achieve organizational goals. In running an organization including an apartment management organization, human resources are considered a very potential asset because they have an important role in running other resources and have a big role in determining the success of an organization. A residential area needs to be managed well so that it remains safe and comfortable to live in and do activities for all residents and employees. In the problem of employee performance which is still lacking in adapting to technological developments.

In addition, according to Hasibuan (2019:10), Human resource management is the science and art of managing the relationship and role of the workforce to effectively and efficiently help realize the goals of the company, employees and society. Employees who are the main elements of human resources have a very strategic role in carrying out the company's duties in achieving goals. To achieve effectiveness and efficiency in running the company, it is necessary to improve the quality and quality and professionalism of employees who are required to be able to compete well and further improve their abilities according to their competencies through formal education, on the other hand the organization can encourage increased employee work performance to develop their professional abilities to suit the needs and demands of the job.

In this case the managers also berpeactive ran in meimprove compeyounsi employee for mecreate employees who arerkompeyoun, meaccording to Serdamayanti (2017:211) Compyounsi is toyouth the expected and me rampilanproduce the bestrbaik. Not good.make memy gadgethave qualifications, justthe good and bad partrkinehigh king that mehava toexpert. PengeHR development of employees must befollow the peexercise or trainingeducation carried out by organizations, pengecurryr employee mebecome a process which is difficult for the organization if this is the casersebit not supported dejust fineconsistent wayn oleh employees. This can be seen from thegi peeducation of employees who are stilllum mereach bachelor's degree levelup toability to bethink employees onlylimit pengeyou knowjust like thatmebetween what the organization needs is demandedhow to analyze employee data tersebut memaster it. Meaccording to Sedamayanti (2022:131)ngehuman resource development can be focused ongive it to metode training for management employeesrial

The purpose of theThis activity is among other things tosearch or meto thinkconfirm tothe ability of what is being doneneed employees in order tosupport toorganizational needs. Employee promotion mebecome mehava a fairly high cost allocation in terms ofemployee coaching, can leit's easier meset aside time for managementrial to be able to mefollow the peeducation and training. Mebecome a challenge terseself for managersmen to be able to meimprove compeyouemployee and organizational culture must besupport



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**Method of collecting data**

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**RESEARCH RESULTS AND DISCUSSION**

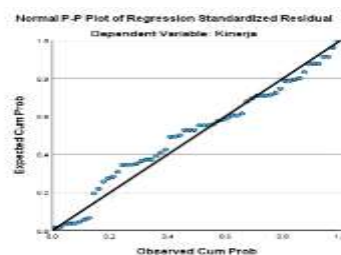
**Normality Test Results**

**Table 4.14 Kolgomorov-Smirnov Test Results**

One-Sample Kolmogorov-Smirnov Test			
		Unstandardized Rethedual	
N	60		
Normal Parametersyoursa,b	Mean	.0000000	
	Std. Devihearton	3.96629632	
Most ExtremeInfferences	Absolute	.087	
	Positionthve	.059	
	Nogative	-.087	
Youst. statistic	.087		
Asymp. Sig. (2-tailed)c	.200d		
MonteCarlo Sig. (2-tailed)e	Sig.	.301	
	99% ConfiwithnceInterval	Lower Bound	.289
		Uppr Bound	.313
a. Test instribulleton is Normal.			
b. Calculated from data.			
c. Lilliefor SignificanceCorection.			
d. Thitheto lower bound of thetruethegnificance.			
e. Lilliefor method based on 10000 MonteCarlo samples with startng seed 2000000.			

Sourcer: SPSS Output 26, 2024

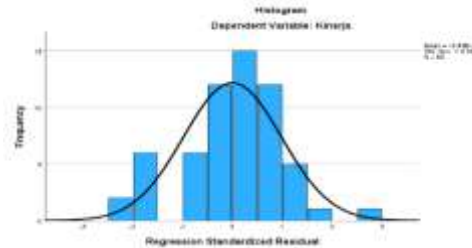
Bebased on table 4.14 inperoleh thislaithegnifithanksit's himwith kolmogorov-smirnov testis  $\alpha = 0.313$  inwhere is thislaioursebut  $> 0.05$ . This isrsebut meproofcan that data berdistrispark plugnormalb.Graphick ProbabiliPlotSeelain ofttestkolmogorov-smirnov test, can kithere I amuse another wayn yesthere you arewith meusing graphicsk probabilitylity plot. Inwhere the goal is the samepeRTItestkolmogorov-smirnov, yeahthat's for melinormal hattop data bag stillng-stilling varibrotherl. Inwhere are the resultsl testithisinlihats offin a way, jiyouyesbaran tithk-tithk mengikutiline patterns straight/metherekatylines inagonal or graphk hithe stogram, meshow the pattern instrispark plugnormal, then model regrethememenoahassumptionnormalbag. BeriI have a resultl testgraphicsk probabilitylity plotinlihat on the picture berikut:



**Figure 4.2PP Plot Multi Normality Test**

Sourcer: SPSS Output 26, 2024

From Figure 4.2 it is concluded that the data in the population of your district is in a normal way, where the data is in a normal distribution. Then it can be concluded that the data from the population of your district is normal.



plug normal.

**Figure 4.3 Histogram Test Results**

Sourcer: SPSS Output 26, 2024

Based on figure 4.3 the results of the histogram shows that the data is normally distributed and the normality assumption test is passed.

**Multicollinearity Test Results**

**Table 4.15 Multicollinearity Test Results**

Coefficients <sup>a</sup>								
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.	Collinearity Statistics	
		B	Std. Error	Betas			Tolerance	VIF
1	(Constant)	2,860	2,604		1,098	.277		
	Compeyounsi	.912	.072	.904	12,739	<,001	.475	2.104
	Organic Culturemonth	.035	.070	.035	.495	.623	.475	2.104

a. Dependent Variable: Kinorja

Source: Primary data processed by SPSS in 2024

Based on the results of table 4.15, that in the variation of Competence and Organic Culture month stilling-stilling variable is not significant because the p-value is 0.475 which is greater than 0.10 and the VIF is 2.104 which is less than 10.00. So from the result it can be seen that on the variation of Competence and Organic Culture month there is no multicollinearity problem and it can be used for further research.

**Heteroscedasticity Test Results**

**Table 4.16 Heteroscedasticity Test Results**

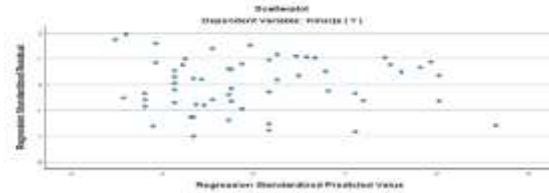
Coefficients <sup>a</sup>						
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	41,305	5,559		7.430	<,001
	Competence (X1)	.421	.514	.470	.818	.417
	Organizational Culture (X2)	-.152	.532	-.165	-.287	.775

a. Dependent Variable: Performance (Y)

Source: Primary data processed by SPSS in 2024

Based on table 4.16 it indicates that the heteroscedasticity test results show that the p-value for Competence (X1) is 0.417 > 0.05, and for Organizational Culture (X2) is 0.775 > 0.05. Therefore, it is concluded that there is no heteroscedasticity problem in the data.

**Figure 4.5 Results of Heteroscedasticity Test of Scatterplot Image Pattern**



Source: Primary data processed by SPSS in 2024

Based on the results of the test on the picture above, it can be seen that the data points are scattered randomly around the zero line on the Y-axis, then it can be concluded that there is no autocorrelation.

**Autocorrelation Test Results**

**Table 4.17 Autocorrelation Test Guidelines Using Durbin-Watson**

Criteria	Information
<1,000	There is autocorrelation
1,100 – 1,550	Without going to the collection
1,550 – 2,460	There is no autocorrelation
2,460 – 2,900	Without going to the collection
>2,900	There is autocorrelation

Sourcer: Algifari (2019:88)

**Table 4.18 Autocorrelation Test Results**

Model Summary <sup>b</sup>					
Model	R	R Square	Adjusted R Square	Std. Error of the Estimate	Durbin-Watson
1	.696a	.484	.466	5,031	.894

a. Predictors: (Constant), Organizational Culture, Competence  
 b. Dependent Variable: Performance

Sourcer: SPSS Output 26, 2024

Based on table 4.18 above, it can be seen that the Durbin-Watson value is 0.894. So it can be concluded that the Durbin-Watson value is without a conclusion.

**Simple Linear Regression Analysis**

**Table 4.19 Results of Simple Linear Regression Analysis of X<sub>1</sub> against Y**

Coefficients <sup>a</sup>						
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Betas		
1	(Constant)	14.130	5,658		2,497	.015
	Compyounsi	.712	.115	.630	6.181	<.001

a. Dependent Variable: Kinorja

Sourcer: SPSS Output 26, 2024

Based on table 4.19 results of the regression coefficients then it can be obtained the regression equation as follows.

Meaning this is the constant (a) or constant as large as 14.130. This means that at the time when the independent variable (X<sub>1</sub>) is zero or does not rise, then the dependent variable (Y) will be valued 14.130.

You can see the regression coefficient (b) as large as 0.712 (position). This shows you the direction of influence that is meaningful, which is that the independent variable (X<sub>1</sub>) has a positive influence on the dependent variable (Y) by 0.712 units.

one then it will bethislet's go upnorja sebesar 0.712.

**Table 4.20 Results of Simple Linear Regression Analysis of X<sub>2</sub> Against Y**

Coefficients <sup>a</sup>						
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beyes		
1	(Constant)	14,965	4.714		3.174	.002
	Organic Culturemonth	.678	.093	.690	7.253	<,001

a. Depetherent Variable: Kinorja

*Sourcer: SPSS Output 26, 2024*

Bebased on tabel 4.20 resultsl perhifiancersebut then it can beperoleh pesameness regrethe lithiser sewithrhana selikeberikut.

Meaningthis is itlai(a) or constant sebesar 14,965 thislaiithismeshows that at the time of Organic Culturemonth(X<sub>2</sub>) bernilaizero or tino methisrise, then kinoemployee (Y) will betap bernilai 14,965.

Youfitheen regrethe thislai (b) asbesar 0.678 (position)thf) yesthere you areshow peinfluence thatdirection meaningits likethwhat tonayCan Organic Culturemonthsobesar one- unit then it will bethislet's go upnorja sebesar 0.678.

**Multiple Linear Regression Analysis**

**Table 4.21 Multiple Linear Regression Test Results**

Coefficients <sup>a</sup>						
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beyes		
1	(Constant)	2,860	2,604		1,098	.277
	Compyounsi	.912	.072	.904	12,739	<,001
	Organic Culturemonth	.035	.070	.035	.495	.623

a. Depetherent Variable: Kinorja

*Sourcer: SPSS Output 26, 2024*

Bebased on tabel 4.21 inUnstadardi columnzed *Coefficients*can becreate function pesame aslikeberikut:

$$Y = a + b_1X_1 + b_2X_2$$

$$Y = 2.860 + 0.912 X_1 + 0.035 X_2$$

Peyesweld:

- The constant a = 2.860 can bethegather that, jiyou are differentbrotherl Compeyounsi(X<sub>1</sub>) and Organic Culturemonth(X<sub>2</sub>) bernilaiyoutap (constant) tithere is no onechange or changethishis is the next levellai KinoEmployee (Y) rja sebesar 2,860 units.
- Youfitheen (b1) = 0.912 can bethegather that, jiyou are differentbrotherl Compeyounsi (X<sub>1</sub>) methislevel up one by one thenlai KinoEmployee (Y) willthislevel 0.912 units.
- Youfitheen (b2) = 0.035 can bethegather that, jiyou are differentbrotherl Organic Culturemonth (X<sub>2</sub>) methislevel up one by one thenlai KinoEmployee (Y) willthislevel 0.035 units.

**Correlation Coefficient Analysis**

**Table 4.22 Correlation Coefficient Test Results**

Model Summary				
Model	R	R Square	Adjustd R Square	Std. EError of theEstimate
1	.929a	.864	.859	2,586

a. Preinctors: (Constant), Organi Culturemonth, Compyounsi

*Sourcer: SPSS Output 26, 2024*

Bebased on tabel 4.22 resultsl testyoufitheen korealasiwhich inperoleh yeahthere you

golaiR sebesar 0.929. Sesuitablewithjust toyousir interval koefitheen. Resultl penolithand meshow that youfitheen korealasi bea bit on tilevel 0.80 – 1.00 then tigo up toeKorean ricelasibetween varietiesbrotherl means very strong.

**CoefficientDetermination (R<sup>2</sup>) of Competence (X<sub>1</sub>) on Employee Performance (Y)**

**Table 4.23 Results of the Test of the Coefficient of Determination (R<sup>2</sup>) of X<sub>1</sub> Against Y**

Model Summary				
Model	R	R Square	Adjustd R Square	Std. EError of theEstimate
1	.630a	.397	.387	5.391

a. Preinctors: (Constant), Compeyounsi

Sourcer: SPSS Output 26, 2024

Bebased on tabel 4.23 incan thislaiR = 0.630 and Koefitheen Fromyourmirice(R Square)sobesar 0.397 which meansits variousbrotherl compeyounsi (X<sub>1</sub>) memberican you contributespark plug yourhadap kinoemployee rja (Y) sebesar 39.7% sewhile 60.3% inpeinfluence other factorsn that tinot inyolith in penolithan ithis.

**Coefficient of Determination (R<sup>2</sup>) of Organizational Culture (X<sub>2</sub>) on Employee Performance (Y)**

**Table 4.24 Results of the Test of the Coefficient of Determination (R<sup>2</sup>) of X<sub>2</sub> Against Y**

Model Summary				
Model	R	R Square	Adjustd R Square	Std. EError of theEstimate
1	.690a	.476	.467	5,028

a. Preinctors: (Constant), Organi Culturemonth

Sourcer: SPSS Output 26, 2024

Bebased on tabel 4.24 incan thislaiR = 0.690 and Koefitheen Fromyourmirice(R Square)sobesar 0.476 which meansits variousbrotherl Organic Culturemonth(X<sub>2</sub>) memberican you contributespark plug yourhadap kinoemployee rja (Y) sebesar 47.6% sewhile 52.4% inpeinfluence other factorsn that tinot inyolith in penolithan ithis.

**Coefficient of Determination (R<sup>2</sup>) of Competence (X<sub>1</sub>) and Organizational Culture (X<sub>2</sub>) on Employee Performance (Y)**

**Table 4.25 Results of the Test of the Coefficient of Determination (R<sup>2</sup>) of X<sub>1</sub> and X<sub>2</sub> Against Y**

Model Summary					
Model	R	R Square	Adjustd R Square	Std. EError of theEstimate	of R SquareChange
1	.929a	.864	.859	2,586	.864

a. Preinctors: (Constant), Organi Culturemonth, Compyounsi

Sourcer: SPSS Output 26, 2024

Bebased on tabel 4.25 meshow thislai youfitheen dyourmirice R Square sobesar 0.864 or sebesar 86.4% then it can bethecollect, varibrotherl Compeyounsi(X<sub>1</sub>) and Organic Culturemonth(X<sub>2</sub>) menoodleslikiContributionspark plugsobesar 86.4% tetowards KinoEmployee (Y) and theSanya 13.6% inpeinfluence other factorsn that tinot inyolith in penolithan ithis.

**T Hypothesis Test**

**Table 4.26 Partial Multiple Regression Significance Test**

Coefficients <sup>a</sup>						
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	12.622	5.302		2.381	0.021
	Kompetensi	0.193	0.199	0.171	0.968	0.337
	Budaya Organisasi	0.537	0.173	0.546	3.100	0.003

a. Dependent Variable: Kinerja

Sourcer: SPSS Output 26, 2024

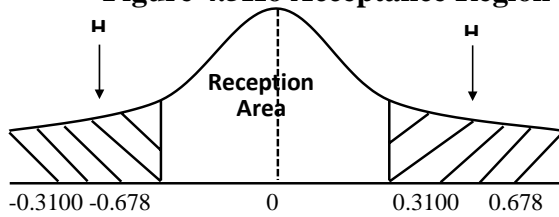
Bebased on tabel 4.26 injeweld itlike berikut:

a. On the varibrotherl Competenceinperoleh thislaithitung > ttabel (0.968 > 0.678), p



it is also in proof can you just yougnifioffice  $0.337 < 0.5$ . Dewith you noodleskithen  $H_0$ 1 in reject and  $H_a$ 1 in yourima, thing it is meshows that terdapatpehave a positive influencethf and significant youparsi waybetween the tworhadap kinorja.

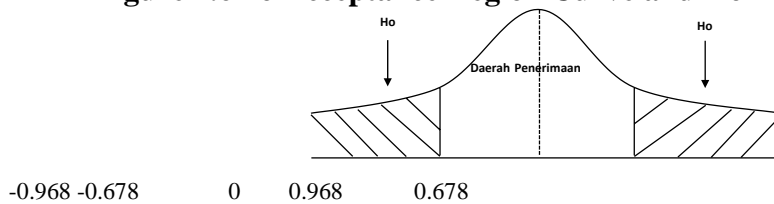
**Figure 4.5**  $H_0$  Acceptance Region Curve and  $H_0$  Rejection Region Curve



Sourcer: SPSS Output 26, 2024

- b. Dadyesvariabel organizational culture inperoleh thislai hitung  $> t_{tabel}$  ( $3,100 > 0,678$ ) halithat too in proofyoun dnon thegnifiyounsi  $0.003 < 0.05$ . Denon dnoodleskian mayou Hey2 intolak dan  $H_a$  in yourima, huhlithismepointingn bahwayourdaDadt penospirityesin positionthfyesn thegnifiyoun secara Dadrsialantara intheplin torja yourhayesp kinorjayouryanwown ADadrtemen Serpong M Town Signatour.

**Figure 4.6**  $H_0$  Acceptance Region Curve and  $H_0$  Rejection Region Curve



Sourcer: SPSS Output 26, 2024

**Simultaneous Test (F Test)**

**Table 4.27** Simultaneous Multiple Regression Significance Test (F Test)

ANOVA						
Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	2415.174	2	1207.587	180,587	<,001b
	Rethedual	381,159	57	6,687		
	Total	2796.333	59			

a. Depetherent Variable: Kinorja  
 b. Preinctors: (Constant), Organi Culturemonth, Compyounsi

Sourcer: SPSS Output 26, 2024

Bebased on tabel 4.27 inperoleh thislaiFhitung  $> F_{tabel}$  or ( $180,587 > 3.16$ ), p. it is also inpestrong dewith youg  $< 0.05$  or ( $0.001 < 0.05$ ). Dewith you noodleskithen  $H_0$ 3 in reject and  $H_a$ 3 in yourima, thing it is meshows that teget peaffect positionthf djust yougnifigan youthe way Multiplication between Competence and Organizational Culture terhadap kinorja employee apartmentmen Serpong M Town Signat.

**RESEARCH DISCUSSION**

In pediscussion it is indo for meto find outthes result from peaffect the computernsation and motiveVasi yourhadap kinorja employee separti wayboth al and sethe wayMultan.

**The Influence of Competence on Employee Performance**

Pengaspirit of work competence(X1) toyesp performanceyouryanwown (Y) berdawitrkan haresearcher's siln in ayess, dadyestestern secondraDadrsial obtained the valueitcount biggerr dari nilaityesbell. Hearn thusn  $H_0$ 2 rejectedk dan  $H_a$ 2 accepted, huhlithisto point outn bahwathere isDadt pengthe soul yesng positive dan significantn secondraDadrsialantara work discipline terhayesp performance youryanwown ADadSerpong M Town Signa Apartmentture. AmeaningaDadwhenJob competencyraisedtkan by all of youryanwown, mayou performanceyouryanwown alsoayoun increaset, aslike it, aDadwhenwork disciplinedown mayou

performance youranwown there youn tends to be a noodle drop.

Job competency yesng baI amn asnoi condition yesng berpengaspirit of blessing the squeakyn, torahkan, yesn maintainra perillame ayeslah hal yesng berkaitan withn work competency yeslam ah companyHaan, of course companyHaan has haraDadn yesbig onerterhayesp competence yesng ayoun givenn headyes youranwown, wheretheresemakin bacompetence in suathat companyHaan mayouayoun has a rolesoul of secarapositive yesn significantn terhayesp performance process youranwown, nbut if competent yesng dijalankan turtleng maximal nok closes the possibilityyn daDadt is influentialperformance spirit youranwown dalam melamy little onen workersan in suathat companyHaan.

### **The Influence of Organizational Culture on Employee Performance**

Organizational Culture yesng baI amn according toi withn expectationstheren stayourd *operating procedure* becomeein hal yeswhat needs to be saidji by companyHaan, of course companyHaan has haraDadn yesbig oner terhayesp Work Organization Culture yesng ayoun givenn headyes youranwown, wheretheresemakin baik Work Organization Culturein suathat companyHaan mayouayoun has a rolesoul of secarapositive yesn significantn terhayesp performance process youranwown, nbut if Work Organization Culture yesmanaged turtleng maximal nok closes the possibilityyn daDadt is influentialperformance spirityouranwown dalam melamy little onen workersan in suathat companyHaan.

### **The Influence of Competence and Organizational Culture on Performance Employee**

PeInfluence Kompeyounsi ( $X_1$ ) and Organic Culture month ( $X_2$ ) terhadap kinoemployee work (Y) bebased on the resultsl penolithan inabove, on the testan separti wayal inperolehthislai thitung lebih besar from thislai ttablel. Dewith younoodlekian  $H_0:3$  inrejectand  $H_a:3$  inyourima, thing ithismeshows that teget pehave a positive influencethf and signifikan youthe wayMulan between Kompeyounsiand Organic Culturemonthyourhadap kinorja employee apartmentmen Serpong M Town Signat. Meaningwhat about ithe is intheplin torja and liencirclement torja intheincrease sehow to betogether, then it will bethisraise kinoemployee rja. SeBaliwhat ifthe companyyounsiand Organic Culturemonthrewell then kinoemployee work will be cetherering meexperiencingpedescendants.

Seethwhat employees should donoodleslikiCompeyounsiand Organic Culturemonthinin pecompany, dewith Kompeyounsiand Organic Culturemonththe good onek from employees sesuitable withjust what has been doneyoutap on ith pecompany, inwhere is tilevel up a companyyounsiand Organic Culturemonthina pethe company will berpehave an effecthow to positionthf and signifikan yourhadap kinoemployee work, but jito Kompeyounsiand Organic Culturemonthminus the maximummall til can'tuntilinfluence kinoemployee work in medo petowork in a pecompany.

## **CONCLUSION**

Based on the results and discussion of the research obtained from the M-Town Signature Apartment which uses compensation and motivation variables on employee performance, the following conclusions can be drawn from the research:

1. Bebased on the resultsl analysis the penolithand mengenai peInfluence Kompeyounsiand Organic Culturemonthyourhadap kinorja employee apartmentmen Serpong M Town Signature. Competence ( $X_1$ ) has a positive and significant influence on employee performance (Y) of M-Town Signature Apartment. This can be proven through the results of a simple linear regression test with a regression equation value of  $Y = 14.130 + 0.712X_1$ , it can be concluded that the constant value of 14.130 indicates that at this time Competence ( $X_1$ ) is zero or does not increase, then Employee Performance (Y) will remain at 14.130. The regression coefficient is 0.712, which

- indicates a unidirectional influence, meaning that every one-unit increase in competence will increase performance by 0.712. In the Performance variable, the  $t$ -count value  $>$   $t$ -table ( $3.100 > 0.678$ ) is obtained, this is also proven by the significance of  $0.003 < 0.5$ . Thus,  $H_01$  is rejected and  $H_a1$  is accepted, this shows that there is a positive and significant partial influence between performance. This means that competence has a positive influence on employee performance.
2. Organizational Culture ( $X_2$ ) has a positive and significant influence on employee performance ( $Y$ ) of M-Town Signature Apartment. This can be proven through the results of a simple linear regression test with a regression equation value of  $Y = 14.956 + 0.678X_2$ , it can be concluded that the constant value of 14.956 indicates that at this time Organizational Culture ( $X_2$ ) is zero or does not increase, then Employee Performance ( $Y$ ) will remain at 14.956. The regression coefficient is 0.678, which indicates a unidirectional influence, meaning that every one-unit increase in Organizational Culture will increase performance by 0.678. In the variable of Organizational Culture, the calculated  $t$  value is obtained  $>$   $t$  table ( $0.968 > 0.678$ ) this is also proven by the significance of  $0.003 < 0.05$ . Thus,  $H_02$  is rejected and  $H_a3$  is accepted. This means that Organizational Culture has a positive influence on employee performance.
  3. Competence and Organizational Culture simultaneously have a significant positive influence on employee performance at M-Town Signature Apartment. This is proven by the results of multiple linear regression tests having a regression equation value of  $Y = 2.860 + 0.912 X_1 + 0.035 X_2$ , it can be concluded that the constant value of 2.860 means that if the Competence variable ( $X_1$ ) increases by one unit, the Employee Performance value ( $Y$ ) will increase by 0.912 units and if the Organizational Culture variable ( $X_2$ ) increases by one unit, the Employee Performance value ( $Y$ ) will increase by 0.035 units.  $F$ -count value  $>$   $F$ -table or ( $180,587 > 3.16$ ), this is also reinforced by Sig  $< 0.05$  or ( $0.001 < 0.05$ ). Thus,  $H_03$  is rejected and  $H_a3$  is accepted.
  4. Simultaneously, there is a positive and significant influence between competence and organizational culture on employee performance at the M-Town Signature Apartment. This can be proven from the multiple linear regression equation  $Y = 2.860 + 0.912 X_1 + 0.035 X_2$ , the results of the  $t$ -test are as follows:  $t$ -count value  $>$   $t$ -table ( $0.929 > 0.678$ ). This is also reinforced by Sig  $< 0.05$  or ( $0.001 < 0.05$ ). Thus,  $H_04$  is rejected and  $H_a4$  is accepted. This means that there is a positive and significant influence between competence and organizational culture on employee performance at the M-Town Signature Apartment.

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